

City and Borough of Wrangell, Alaska

Economic Development Committee

October 13, 2021

6:00pm

AGENDA

1. Call to order
2. Roll Call
3. Amendments to the Agenda
4. Conflicts of Interest
5. Approval of Minutes: September 8, 2021
6. Persons to be Heard
7. Correspondence:
 - a) Wrangell Cares Grant Summary
8. Old Business
 - a) Wrangell 2020 (visioning process from 2008)
 - b) Southeast Alaska Sustainability Strategy (SASS)
9. New Business
 - a) Workforce development
 - b) Work Plan for 2021-2023
10. Adjourn

City and Borough of Wrangell, Alaska

Economic Development Committee

September 8, 2021 5:00pm

Meeting Minutes

1. Call to order: 5:05
2. Roll Call: Present Bob Dalrymple, Jacob Hale, Caitlin Cardinell, Brooke Leslie, Joan Sargent
3. Amendments to the Agenda: BD: Add Tongass National Forest Sustainability Strategy (SASS) to new business
4. Conflicts of Interest
5. Approval of Minutes: September 17, 2020 CC moves to approve, JH 2nd no objections passed
6. Persons to be Heard:
7. Correspondence:
8. Old Business:
Send summary update on the CARES grants
9. New Business
 - a) Update regarding status of the former Institute Property Development
Staff gave an update regarding the Dept of Interior investigation on boarding schools nationwide, the hold on the Corps of Engineers Permit, and Section 106 Cultural resources requirements necessary to comply with the Corps permitting process, State Historic Preservation Office requirements.
 - b) Update on Great American Outdoor Act
Staff provided an update re. the program and Borough comments on Wrangell projects. Borough needs to be in direct contact on this with the USFS.
Community is not getting the information... outreach needs to be much better.
Need more folks to step forward and comment and participate.

c) Update regarding Landless native selection

Staff provided background and update on the boroughs comments to Senator Murkowski regarding the legislation introduced by Representative Young. The Senator will not be introducing her legislation until issues can be reviewed.

** just now started the recording

d) Update regarding the former 6 Mile mill site development

Alaska DEC has signed off on the site as cleaned. The zoning is waterfront development. Owner is creating a subdivision of approximately 20 lots.

e) Update on Visitor Industry Branding:

Staff provided some stickers and buttons created from the new brand. Much of the visitor industry was at the June launch.. most all seemed very happy
CC : spotlight is on tourism due to being so hard hit from COVID.. need to jump on it to locals. Push the hashtags on social media. An important first step to put ourselves on the map for the independent traveler.

f) Wrangell 2020 (visioning process from 2008)

This was provided just for information as we hit 2020. Email the full report

CC: We should revisit and maybe realign. Add back to next agenda. A time Capsule.

g) Workforce development

CC as public funding becomes less available, will be interesting to see if it remains a big issue. JH City market has 7 positions that need to be filled. No one applied
City market has an education program to educate.. get them certified. Looked at flying some people up here but then no housing. No one here wanting to do the job. Maybe considering shortening hours for only an 8 hour day.

SNAP program was just extended. If they can afford to stay home they won't work. Child care is also a huge issue. And the cost of child care.

Current assessment of cost of living... has not been done

JH has lived all over the state. For AK cost of living is not too bad.. but still more expensive than lower 48... cost of shipping increased, but still less than Barrow

JS Housing shortage.. how much land does borough have that can be opened up to low cost housing. Not going to develop unless can provide something. Looking at land expansion near road system. There are investors that are willing to build.

BL: Regarding the lack of interest in jobs since precovid. A new hospital facility opened up and they hired more people in jobs.

JH: Normally get 10-15 seasonal college kids at store but only got 2. Didn't see as many coming home

JS: looking to next summer, have a job fair... tourism, fishing, stores, experiment. Get industry participation

BL: Child care – Tlingit Haida runs a learn program.. preschools that are a business enterprise... emersion schools, working with culture and 0-8... working business models. what would it take to open to preschool here. Look on their website for program information.

JH: Excellent job fair in Seattle, but need to solve housing. There are folks on the waiting list for low income housing. TH housing was supposed to be a stepping stone to moving into their own home, but instead most stay there indefinitely.

Very few starter homes... usually up to 200k...

Week of the 11th for next meeting...

Adjourn 615.

COVID 19 Grant Report Breakdown

2020

Total Accounting Assistance	2,428.00		
Total Food Assistance	12,000.00		
Total Haul-out Assistance	13,900.23		
Total Household Assistance	97,500.00		
Total Small Business:	616,000.00		
Small Business		184,000.00	
Deckhands		186,000.00	
Fishermen		246,000.00	
Social Service Assistance	27,300.00		
Total Targeted Businesses:	204,000.00		
Accommodations		42,000.00	
Excursions		84,000.00	
Restaurants/Bars		6,000.00	
Retail		72,000.00	
Total Vessel Repair Assistance	300.00		
TOTAL ASSISTANCE PROVIDED	973,428.23		
664 Total applications (two duplicate app #s)			
34 applications denied, withdrawn, duplicates, never responded with necessary information, late			
TOTAL APPS FUNDED 630			

WRANGELL 2020: ENVISIONING OUR FUTURE

JANUARY 2007

FINAL REPORT

Introduction

On January 24 and 25, 2007, Wrangell 20/20: Envisioning our Future was held at the Nolan Center. The community visioning event was sponsored by the Wrangell Chamber of Commerce, KSTK Radio Station, and the City of Wrangell, with funding provided by the Pacific Northwest Research Station of the U.S. Department of Agriculture.

The goal of Wrangell 20/20 was to engage the residents of Wrangell in a dialogue regarding future needs, expectations and priorities for the long term health and sustainability of Wrangell. The event was to update and expand on the economic development outcomes generated from the 2001 Economic Development Forums.

In 2001, Wrangell embarked in a series of Economic Development Forums that focused primarily on prioritizing economic projects over a 5 year period. Since then, the Community successfully implemented many of the top priority projects identified as critical for the economic stability of Wrangell.

Wrangell 20/20 was the next step to determine the direction of growth and development for Wrangell. During Wrangell 20/20, the Community had an opportunity to participate in a visioning process to help guide the future of Wrangell. The two day discussion helped identify goals, needs, projects, and suggest a direction of growth and development in which the residents of Wrangell want to head (Appendix 1).

As part of the Forums, participants answered:

- What makes Wrangell a great place to live
- We do we as a community value most
- What helps to keep Wrangell healthy, vital and resilient
- What can/do we offer or share with the outside community

Participants also:

- created a list of Wrangell's community strengths and weaknesses,
- identified internal and external forces with the potential to influence the future
- discussed personal statements on long-term vision of a positive future for Wrangell
- participated in a mind map exercise to derive at shared visions framed around economic, social and environmental aspects integral to community health
- discussed what the values and traditions of Wrangell that have endured across generations
- identified short and long-term goals
- ranked goals in preference of time benchmarks towards achieving the Wrangell 20/20 Vision
- flushed out further details regarding issues and steps of top 9 goals

Community Participation

There were at least 50 individuals that participated in the two day Wrangell 20/20 discussion. Leading up to the two day forum, there were other important community notification and involvement activities that occurred. Committees, Boards and Organizations were asked to provide feedback, the PNW Research Station engaged school kids from elementary age through high school to understand where they, the next generation of leaders, would like to see their community head.

Committees and Boards

An effort to engage organizations or economic sectors of the community in discussions of where they want to see Wrangell by 2020 was initiated prior to Wrangell 20/20. Letters were sent to all active City appointed or elected Committees and Boards and other community organizations requesting that each discuss any issues, projects or goals important to their mission and the community prior to Wrangell 20/20. Each organization approached the discussion differently, focusing on their organization's purpose and goal. Letters were sent to:

- ✓ City Council
- ✓ Economic Development Committee
- ✓ Parks Recreation and Youth Board
- ✓ Planning and Zoning Commission
- ✓ Port Commission
- ✓ Wrangell Chamber of Commerce
- ✓ Wrangell Convention and Visitor Bureau
- ✓ Wrangell Cooperative Association
- ✓ Wrangell Public School District
- ✓ US Forest Service: Wrangell District

Their responses to the inquiry are listed in Appendix 2.

Stakeholders

A list of stakeholders was developed identifying organizations, economic groups, and demographic groups that influence Wrangell's economy and well being or have a distinct interest in the long term health and sustainability of the community. The list was not meant to be all encompassing, but was used as a means to generate participation in the event and to submit comments. The list of Stakeholders is listed in Appendix 3. Informational letters were sent to everyone on the list and to all P.O. Box holders to encourage their participation and to respond to the initial questions of what projects and goals are important to their organization or group. The community letter is listed in Appendix 4.

Elementary to High School

Staff of the Pacific Northwest Research Station visited the Evergreen Elementary School and spoke with the 5th graders to ask them some of the same questions the adults would be considering. Their responses are attached in Appendix 5. The younger elementary schools also provided artwork to decorate the walls of the meeting room with their vision of Wrangell should look like in 2020.

They also visited the Wrangell High School to talk to the graduating seniors. Kimmi Buhler assisted the staff as part of her Senior Project.

Forums

The Pacific Northwest Research Station contracted with facilitator James Pittman to guide the visioning discussions. A copy of the slide show that was presented during the two day forums along with the Agenda is listed in Appendices 7 and 1. The PNWRS was interested in using a particular format of community envisioning called Future Search. Initially, the community Planning Committee believed the Future Search process as initially described to them would work appropriately. After more details concerning the process were discussed, however, it was determined that a modified version should be implemented. The Visioning Planning Committee felt that some of the procedures were redundant with planning efforts the community had already undergone. One of the key reasons to modify the process was that it focused so much on past occurrences and past problems. While acknowledging the past to help identify how Wrangell ended up in our current economic situation is important, the Planning Committee felt that the community had identified those issues, problems and wounds in other efforts, including the 2001 process and we as a community were already moving forward. Positive action, focus on the future and efforts to build the community were more important than reliving past hurts.

Day One: Community identity, assets, opportunities and quality of life.

Early in the day, the agenda provided a time to reflect on the community identity. Part of this element was to encourage stories from participants about why Wrangell is what it is today. The effort was to focus on the positive element, acknowledging we have a long way to go before we are a thriving community again. It was expected that past hurts would be talked about, but the effort was to address them and focus on positive actions or efforts that could move the community forward.

The group was then led in a discussion of the forces and influences, externally and internally, that have and continue to impact Wrangell, and thus affecting our growth. In such a small and somewhat isolated area, external influences have had a major impact on Wrangell's economic growth and health. There is a dramatic cause and effect relationship between the external forces and the internal forces that is difficult to overcome. The results of this relationship is why the community is working together to prioritize a vision for the future, building on our most recent successes.

The attendees were then asked to identify our assets, strengths and opportunities. The list presented in Appendix 8, unfortunately only lists some of the items, and does not elaborate on the discussions that were held regarding each asset or opportunity. These lists also do not ignore the assets and strengths that were identified in previous planning efforts. Summary results from those activities in the 1990's and in 2001 were available to attendees and the group revisited those previous visioning exercises in a short discussion.

Finally, attendees were asked what they felt were key qualities in Wrangell that make this place such a great place to live. It was obvious that the attendees believe Wrangell is a great place to live, by listening to their passions, their dedication and their resolve to this community, but trying to identify the essence of what and why wasn't as easy. Attendees identified the values and traditions that extend across generations that the community wants to see endure. These are important components of the visioning process, as the goals and discussions on the second day, should never reduce the qualities that make Wrangell what it is. Day one discussions are listed in Appendix 8.

Day Two:

On Day Two, there was a summary presentation of the preceding day provided to bring new participants up to date, as well as a presentation by Trista Patterson of the Northwest Pacific Research Station and Kimi Buhler on the discussions with student in the Wrangell Public Schools. Trista provided a slide show of the thoughts and drawings by the elementary kids on what they wanted Wrangell to be, and Kimi presented a summary of the discussions with High School Seniors and Juniors. Their comments were very profound, encouraging the adults to work to a better economy, not fight, disagree or do something... rather than nothing.

The day was spent identifying goals, prioritizing those goals, identifying time limits for the goals and then flushing out the most important goals in more detail as to intent. Goals were assessed by looking at strategies to implement, challenges to those strategies and ways in which to offset the strategic challenges.

In the afternoon, once the goals were established and posted, the participants then brainstormed on the projects that would implement the goals. Break out groups discussed projects in relation to the goal context, a timeline, the primary stakeholders and the collaborators.

Goals

List of Goals developed over the two days:

Category	Goal	Red	Green	Blue	Total
I	Best Possible Technology Infrastructure	1	9	5	15
H	Sustainable/stable Health Care Facilities	6	4	5	15
R	Int. Renowned Life-long Learning	7	4	2	13
E	Diversification of Job Opps/Eco Development	7	2	4	13
H	New/rehab Health Facilities	5	6		11
E	Create 500 Jobs	5	3	3	11
E	Stable Economy	8	3		11
Y	Children One Healthy Meal	7		4	11
I	Improve Walking and Outdoor Rec Opps for All	1	5	4	10
Y	Funding for Education	5	3	2	10
I	Improved Transportation	3	2	5	10
I	Improve/Expand Recreational Facilities	1	5	3	9
	Renowned Destination for Ind. Adventrue				
E	Travelers	2	4	3	9
Y	Early Childhood Education		3	6	9
E	Attract Telecommuting Business	2	3	3	8
C	Cohesive Community, Mutual Respect	6	1	1	8
E	Develop Longterm Land Use Mgmt. Plan	1	4	2	7
Y	Provide Opps for Youth	4	3		7
R	Retirement Destination	3	1	3	7
I	Better Management of Solid Waste	2	4		6
I	Better Transport to Lower 48	3	3		6
I	Fiber Optics	1	2	3	6
I	Keep Up ith Changing Technology	6			6
En	Maintain Clean Air/Water with New Business		4	1	5
I	Enhancement Community Communication Technology		4	1	5
E	No Vacant Buildings on Main St.	1	2	2	5
C	Drrug Free Community/Activities	4	1		5
Y	Best/safest Place to Raise Children	1		4	5
E	Value Added Processing	3		2	5
C	Support/Improve Community Arts		3	1	4
Y	Covered Area for Young Kids	1	2	1	4
E	solid plan for emplymnt/jobskills planning	1	2	1	4
Y	Improve Financial Support for Youth Activities	2	2		4
C	Maintain Safe Crime-free Community		1	3	4
En	Increase Recycling	1	1	2	4
E	Health Care for Chiid Providers			4	4
E	Functional Borough	4			4
E	Marketing SE AK resources		3		3
E	Make Wrangell Affordable for All	1	1	1	3
R	Better Senior Transportation Access	1	1	1	3
C	Increase Population 10-20%			3	3
I	Best Emergency Services			3	3
Y	Retain/Attract Young People	2		1	3
Y	Youth Work Experiences		2		2
C	Integrate All Age Groups Social Life		1	1	2
Y	Career Day for Students		1	1	2
En	Maintain Clean Environmen t		1	1	2

I	Improve Public Transportation		2	2
C	Provide Choices for Diverse Pop	1	1	2
C	Education/Rehab for Addicts	1	1	2
Y	Wrangell School is Envy of Nation	2		2
E	Sustainable Jobs w/Day Care		1	1
Y	Highest Test Scores in State		1	1
Y	More Activities for Kids		1	1
Y	Student Volunteer Pgms		1	1
I	Increase Interp. On Trails		1	1
I	Better Coord with UAS Services		1	1
E	Turn Waste into Products		1	1
C	Better access to info for local info		1	1
E	Adequate Lodging		1	1
C	Maintain Community Character		1	1
Y	Permanent Wrestling/Drama Facilities		1	1
En	Wild Animal/Bird Rehab Center		1	1
I	Increase Affordable Housing	1		1
C	Improve Pet Services	1		1
E	Improve awareness of changing funding ops	1		1
I	Diversify Service Industry			0
Y	Native Students Have Highest Scores			0
Y	Foreign Student Exchange Pgm			0
Y	Youth Court			0
I	Monitor Building Choices			0
En	Climate Change Impacts and Land Use			0
C	Better tracking/implementation of goal implementation			0
En	Maintain natural beauty/quality of Env't			0

I= Industry

E= Education

Y=

Youth

En=Environment

C=Community

R= Seniors

H= Health Care

Flushing out top goals:

Diversification of Job Opportunities

- Identify possible sectors to develop
- Senior housing/Life Long Learning Center (all age learning center)
Jobs: construction, maintenance, teachers, elder care, cooks, security
2 way – elders learn and teach
- Create Fertile ground for generating and incubating new ideas
- Attract elders with skill and knowledge
- Additional cold storage facility
- Expand and identify cottage industries
- Explore funding for start up for cottage industries
- Expand facilities and programs for youth-at-risk (serve bigger area such as regional/statewide/national)
- Youth home – kids at risk
- Youth facility to train students to travel, got to college, work skills, life skills
- Rethink Timber industry; sustainable harvesting
- Arrow Factory
- Market to conferences
- Carving Shed/carvers/native art

Best possible, affordable infrastructure and technology cutting edge: (fiber optics/bandwidth)

- Fiber Optics
- Establish a computer lab (possibly at the Life Long Learning Center)
- Larger band width
- Hospital (xray transmission)
- Technology Training and education for youth and adults (SE hub for computer technology training)
- Assessment of Technology needs
- Invite UAS – Sitka to come explain what is available on line
- Disseminate Information on what is available
- Acquire Surplus government equipment
- Work with telecom industry to explore what is available and possible
- Identify new jobs associated with projects

Stable Economy

- Jobs for Everyone
- Sustainable, long term and stable
- Year round jobs with family wage and benefits
- Diversify opportunities and jobs
- Attract unearned income and retirees
- Entrepreneurship program/incubator
- Lifetime Learning Center at Institute
- Medical /Healthcare Campus
- Explore increased use of internet and information stream

- Assess infrastructure needs as a means of attracting businesses
- Assess competitiveness
- Research jobs that could be attracted
- Political strategy – improve city business practices to maintain tax level and provide services
- Monitor market data
- Market affordability of housing
- Bring in Government jobs

Internationally renowned as Life Long Learning and place where history comes alive

- Rename Mt. Dewey trail to the John Muir Trail
- Market to John Muir visitors
- Create an attraction related to Muir
- Pursue and Market Community as a campus, develop historic sites, purchase sites
- Incorporate Institute property projects
- Re-establish totems
- Establish an arts and humanities Council
- Build housing (cottages) for Seniors
- Include classrooms for teaching arts, education programs
- Explore subsidized and non-subsidized senior housing

All children have at least one healthy meal per day

- Establish a school lunch program
- Explore contracting out meals program
- Explore and apply for funding sources for programs
- Bring private sector together with public in partnerships and dialogue
- Identify barriers and roadblocks
- Examine underlying causes
- Involve other groups/sectors to help resolve underlying issues
- Assess how extensive issue is across families

Sustainable and Stable Health Care Campus/facility

- One stop shopping – complete, centralized for health care needs
- Identify funding sources/mechanisms and explore differences
- Obtain property
- Explore and include dentist office and pharmacy
- Explore mortuary/funeral home services
- Assess need in community
- Explore plans and possibilities for existing hospital
- Educate community regarding how health care is changing – conversation about what is happening and why
- Develop one stop shopping as a model for State of AK
- Explore what is critical mass needed to support various services
- Increase ferry to/from POW
- Identify policy constraints

Outdoor Recreation/Education facilities/opportunities for all

- RAC funding
- Improve activities and trails and facilities access for all ages and abilities
- Develop list of Projects
- Consider facilities/trails that would be attractive to tourist
- Develop Scenic Trail thru and around town
- Downtown revitalization - improve walking conditions
- Expand use of golf course – beyond golf
- Improve pedestrian and street access to Petroglyph Beach
- Develop Walking Path on Airport Loop Road
- Develop an Artist's walk along "Cow Alley"
- Find ways to get or pay for a grant writer
- Carving shed/hative art
- Develop facilities for adventure travelers, trails and shelters

Parking Lot of Projects

- Institute
- Expand Marina Haul-Out
- Better solid waste management
- School Lunch program
- Finish Running Track
- Better Transportation system
- Recreational Center/Youth Facility

What should be added to build on Outcomes from Today

- Simplify/Clarify Mind-map
- Personalize – how it affects me
- Break Down for personal relevance
- Take on Community Leadership roles
- Participate in Meetings – Get Voice Heard
- Overcome Fear – Open door to communication
- Help empower Young People
- Measurable Outcomes from visioning
- More inclusive processes
- Reach out, communicate to build on community relationships, especially with youth
- Adult participation in youth Activity – Listen to the youth

Appendix

1. Wrangell 20/20: Envisioning our Future Agenda
2. Responses from community and Boards
3. Stakeholders
4. Letter to community members and stakeholders
5. Comments of 5th Graders
6. Comments from High Schoolers
7. Slide show presentation
8. DAY One: Forces and Influences; Assets, strengths and opportunities; Quality of Life Characteristics
9. DAY Two: Unpacking the goals and identifying projects

Appendix 2:

COMMENTS RECEIVED BY CITY COMMISSIONS AND BOARDS

The Planning and Zoning Commission, at their meeting on January 11, 2007, discussed projects and issues they felt were important for the community:

Discussion of Community needs: Wrangell 2020: Envisioning our Future

- Moving container traffic away from the downtown corridor area and off of Front Street
- Resolve the downtown parking problems, and lack of downtown parking areas, expand parking lots downtown.
- Public transit system going out the road, during high transit times, like school functions. If Wrangell were more as a retirement community, a bus would be a good idea. Perhaps the taxi companies or charter persons could bid on the service like the school bus does.
- High end summer vacation area.
- Residential Land open up for sale
- Provide City land around the golf course for residential land development

The Economic Development Committee, at their meeting on January 15, 2007, discussed projects and issues they felt were important for the community:

Bradfield Road – Continuing to pursue the road access

Electrical Intertie - essential component

Travel Lift – the project needs to be completed to see it full potential

Marketing of Museum and Nolan Center and other potential areas/uses of the facility

Seafood industry diversification

Increase jobs productively

Increase population by 10% in 10 years.

Need diversification, not all eggs in one basket.

We need to look at manufacturing component, as a community we import, what can we do to manufacture for ourselves and export (floor surfacing of parks is made from recyclable tires)

Bottled water

The Wrangell Parks, Recreation and Youth Board

Projects

1. Complete Running Trac
2. Complete downstairs community Center for recreational uses
3. Electric heat for swimming pool
4. Exercise stations on Volunteer Park Trail

Equipment

1. New picnic tables in all parks
2. Fire Rings in RV Park
3. Elliptical Trainer
4. Guard Rail by Shoemaker Playground

Appendix 3:
Stakeholders

Wrangell Chamber of Commerce
Wrangell Medical Center
City of Wrangell
Alaska Island Community Services
Medical Social Services
Wrangell Public Schools/Board
Communications: KSTK; Wrangell Sentinel; GCI ;APT
USFS
Economic Development Committee
Parks and Recreation and Youth Board
Planning and Zoning Commission
Port Commission
Wrangell Convention and Visitor Bureau
Wrangell Golf Club
Lions Club
Wrangell Cooperative Association
Financial Institutions: Wells Fargo and First Bank
Real Estate Agents: Deveril Bloom and John Tullis
Major Land Owners
Timber: Silver Bay Logging and/or George Woodbury
Seafood Processors: SLS; WSI; BW
Commercial Fisherman
Friends of the Museum
Friends of the Library
Friends of Wrangell Recreation
Business Owners
ANB/ANS
Elk's Lodge
Fuel Suppliers: Delta Western; Wrangell Oil
Tourism: Charter boats, Bus, Lodging
Artists

Stakeholders

Name	Address	City	State	Zip
Wrangell Chamber of Commerce	P.O.Box 49	Wrangell	AK	99929
Wrangell Medical Center	P.O.Box 1081	Wrangell	AK	99929
City of Wrangell	P.O.Box 531	Wrangell	AK	99929
Medical Social Services		Wrangell	AK	99929
Wrangell Public Schools/Board	P.O.Box 2319	Wrangell	AK	99929
Communications:		Wrangell	AK	
KSTK	P.O.Box 1141	Wrangell	AK	99929
Wrangell Sentinel	P.O.Box 798	Wrangell	AK	99929
GCI	P.O.Box 909	Wrangell	AK	99929
APT	P.O.Box 289	Wrangell	AK	99929
Economic Development Committee	P.O. Box 531	Wrangell	AK	99929
Parks and Recreations and Youth Board		Wrangell	AK	99929
Planning and Zonning Commision		Wrangell	AK	99929
Port Commission		Wrangell	AK	99929
Wrangell Conventional Center and Visitor Bureau	P.O.Box 1050	Wrangell	AK	99929
Wrangell Golf Club		Wrangell	AK	99929
Lions Club	P.O.Box 2132	Wrangell	AK	99929
Wrangell Cooperative Association	P.O.Box 868	Wrangell	AK	99929
Financial Institutions:		Wrangell	AK	
Wells Fargo	P.O.Box 261	Wrangell	AK	99929
First Bank	P.O.Box 778	Wrangell	AK	99929
Real Estate Agents:		Wrangell	AK	
Deveril Bloom	P.O.Box 2162	Wrangell	AK	99929
John Tullis	P.O.Box 1229	Wrangell	AK	99929
Major Land Owners		Wrangell	AK	
Timber:		Wrangell	AK	
Silver Bay Logging	P.O.Box 1291	Wrangell	AK	99929
George Woodbury	P.O.Box 1934	Wrangell	AK	99929
Seafood Processors:		Wrangell	AK	
SLS	P.O.Box 2085	Wrangell	AK	99929
WSI	P.O.Box 908	Wrangell	AK	99929
Commercial Fishermen		Wrangell	AK	99929
Friend of the Museum	P.O.Box 2019	Wrangell	AK	99929
Friend of the Library	P.O.Box 679	Wrangell	AK	99929
Bussiness Owners		Wrangell	AK	99929
ANB	P.O.Box 1048	Wrangell	AK	99929
ANS	P.O.Box 2	Wrangell	AK	99929
Elk's Lodge	P.O.Box 377	Wrangell	AK	99929
Fuel Suppliers:		Wrangell	AK	99929
Delta Western	P.O.Box 50	Wrangell	AK	99929
Wrangell Oil	P.O.Box 776	Wrangell	AK	99929
Tourism:		Wrangell	AK	
Charter		Wrangell	AK	99929
Boats		Wrangell	AK	99929

Bus		Wrangell	AK	99929
Lodging		Wrangell	AK	99929
Artist		Wrangell	AK	99929
Nurses-Janet Bunes	P.O.Box 1192	Wrangell	AK	99929
High School Seniors (Advice for next class/comm)		Wrangell	AK	99929
Class of 2001		Wrangell	AK	99929
Wrangell Life Long Learning Ctr Committee	P.O. Box 49	Wrangell	AK	99929
Stikine River Jet Boat Assn.	P.O.Box 738	Wrangell	AK	99929
All Churches and Ministerial Association		Wrangell	AK	99929
Baha'i Faith	P.O.Box 772	Wrangell	AK	99929
Bible Baptist Church	P.O.Box 855	Wrangell	AK	99929
Church of Jesus Christ of Latter Day Saints	P.O.Box 619	Wrangell	AK	99929
First Presbyterian Church of Wrangell	P.O.Box 439	Wrangell	AK	99929
Harborlight Assembly of God	P.O.Box 1936	Wrangell	AK	99929
Island of Faith Lutheran Church (ELCA)	P.O.Box 2358	Wrangell	AK	99929
Salvation Army Church	P.O.Box 169	Wrangell	AK	99929
St. Phillips Episcopal Church	P.O.Box 409	Wrangell	AK	99929
St. Rose of Lima Catholic Church	P.O.Box 469	Wrangell	AK	99929
Wrangell Community Church of God	P.O.Box 497	Wrangell	AK	99929
Day Cares		Wrangell	AK	99929
JOM parent committee		Wrangell	AK	99929
EA & Head Start	P.O.Box 1531	Wrangell	AK	99929
Wrangell Tlingit & Haida Community Council	P.O.Box 314	Wrangell	AK	99929
IEA		Wrangell	AK	99929
Park and Rec Mailing List		Wrangell	AK	99929
Salvation Army Food Recipients		Wrangell	AK	99929
Youth Court	P.O.Box 531	Wrangell	AK	99929
Fire Dept.	P.O.Box 531	Wrangell	AK	99929
Emergency	P.O.Box 531	Wrangell	AK	99929
Construction		Wrangell	AK	99929
Senior Citizens-Food		Wrangell	AK	99929
Arcade	P.O.Box 511	Wrangell	AK	99929
Diamond C	P.O.Box 274	Wrangell	AK	99929
Jitterbugs	P.O.Box 2001	Wrangell	AK	99929
Corporate Partner:		Wrangell	AK	99929
USFS	P.O.Box 51	Wrangell	AK	99929
Alaska Island Community Services	P.O.Box 1231	Wrangell	AK	99929
Art Group Thursday		Wrangell	AK	99929
Wrangell Senior Apartments	P.O.Box 1591	Wrangell	AK	99929
WIC- Survey-Janet Strom		Wrangell	AK	99929
Janet Stroms Group-(community)monthly	P.O.Box 1561	Wrangell	AK	99929
19-28 year olds- janell challenge school survey				
Citizens				

Appendix 4:

WRANGELL 20-20: ENVISIONING OUR FUTURE

Dear Community Resident:

On January 24 and 25, 2007, the Community has an opportunity to participate in a look to the future for Wrangell. We will have a two day discussion to help identify the goals, the desires, the projects, and the direction in which the residents of Wrangell want to head. But the discussions cannot take place without YOUR participation and YOUR input.

The Wrangell Chamber of Commerce, KSTK Radio Station, and the City of Wrangell are working together to put these discussions together, funded in part by the USDA PNW Research Station. The goal is to discuss near term and long term projects and issues that WE as a COMMUNITY need to work together on to achieve. There are many issues out there, and many projects.. for example, the new Medical Campus that Alaska Island Community Services and Wrangell Medical Center are working on; healthy activities for our youth; port development opportunities; services for our growing Senior population. We need to identify all of the issues that are important to our community so we can begin to work on strategies and utilize our resources appropriately for the benefit of Wrangell through the year 2020.

In 2001, Wrangell embarked on a similar effort in a series of Economic Development Forums that focused primarily on economic projects over a 5 year period. The Summary of those Forums is attached, and as you can see, the Community has made great progress in many of the top priority projects identified as critical for the economic stability of our community. We need to update this report, expand the area of discussion, and look to our future.

We would like to ask that you discuss with your neighbors, your organization, friends and family issues, projects and goals that are important to YOU or your organization and please forward a letter, a bullet list, suggestions of issues or topics to us prior to January 23rd. This information will be utilized in the community visioning meetings the following week as a starting point for discussion. If you are interested and willing to commit to participating in the two day discussion over Wednesday and Thursday, please call us to let us know. The meetings will occur Wednesday Jan. 24th from 1:00 to 5:00pm and 6:00 to 9:00pm, and Thursday on Jan. 25th from 10:00 to 3:00 with an hour lunch break. If you cannot commit to those days, the visioning process will end on Thursday evening at 6:30pm with a larger community wide public meeting for those that could not participate during the daily discussions. Everyone will have an opportunity to participate in some way. We will also be soliciting written comments from community members during January.

PLEASE, if you have any questions, call Carol Rushmore at 874-2381, Janelle Privett at the Chamber of Commerce 874-3901, or Peter Helgeson at KSTK 874-2345. All of us are excited about this process. Working together to identify our goals and community direction are very important in assisting the City Council, Governor Palin and agencies that the City works with to achieve our goals.

We LOOK FORWARD TO THE FUTURE...

WRANGELL 20-20: ENVISIONING OUR FUTURE

APPENDIX 5: Comments of 5th Graders

Alternative transport

"In the future of Wrangell cars will fly. You could be flying with gravity boots and racing on floating tracks in the sky....or take a bus."

"Vacations to the moon... new and improved cars like one that looks like it has rocket powers on it so it can go 5,000 miles per hour and can fly in the sky, like a plane..."

"My family and I would really want a road to California or NewYork City".

"One thing I think will be awesome is a road that hooks onto Wrangell and Canada."

New technology

"If you go to a fancy restaurant, you will see pictures that talk and move on the walls and you can talk back to them."

"Oh, I almost forgot the best thing in the world, here it is, you can go to Evergreen Elementary, Middle school and Highschool on the computer. So you don't actually go to school. All you have to do is sit at home eating and going to school all at the same time."

"Computers in the desks... I could make a computercellphone."

"A house that can work on its own. A few things it can do is clean, respond to you, make every meal for you, and can wake you up by the last minute buzzer, of a basketball game."

"Tanner says that they'll make robots that think for themselves all over the world when I'm about 22 years old."

Bioengineering

"New animals like a kangaroo and a elephant- it would be called a Kangaflint."

Climate Change

"I think that the weather is going to change quite a bit. I think that the weather is going to change from rain, rain, rain, to sun, sun, sun! With a touch of rain. I think a touch of rain would be nice so the plants could still grow."

Wildlife

"My grandma told me that [the environment] hasn't changed that much since she was a kid. The hunting and fishing rules are probably going to change though. The animals on Wrangell island are probably going to all just disappear. While the moose and deer are disappearing, the fishing laws are going to be changed to catch as much as you want, whenever you want to."

"I think there will be more mountain lions in Wrangell."

"The hunting will be a lot better because there will be more animals to hunt... there will be animals brought here from different islands and a less hunting season so there will be more animals."

Fishing

"Fishing will probably get more difficult because farm fish came"

Environment

"Pollution is starting so most of the salmon died and there are only a few left around Wrangell. Now it is illegal to fish for salmon. The deer on Wrangell couldn't find much leaves because someone released hundreds of caterpillars and they all started to eat all the leaves. So all the deer started to die.

"Environment will have hunting. There will be more moose and deer on Wrangell Island, the Island will get more trees and blueberry bushes, huckleberry, and maybe town strawberries.... We will get more fish and more boats, well maybe just like 5 or 6."

"The environment is going to be like how it is now but a little bit of trees dieing and going to the mill but more trees growing. There will be more good soil too."

Entertainment

"Activities we will have hiking up mountains and hunting, fishing and biking, and swimming at the swimming pool.... We will have a really great nature trail with a big waterfall and maybe you could see a bear or a moose or even a wolf."

"The swimming pool will be half a mile long and 50 yards down and we can use scuba tanks. Only in my dreams."

"The swimming pool will have a diving board."

"Parks will be more fun... really fun slides, safer tires to jump in, and an obstacle cours."

Vocational changes

"Because of the salmon almost extinct around Wrangell lots of fishermen quit fishing and the deckhands lost their jobs. People who taught Spanish, English, and whatever language Brazil speaks got hired. More policemen and firefighters got hired and the police were all over the place.

Forest Service

"the Forest Service might help fish get up the river easier. They might do that by building a ramp up the creeks so the fish do not have to get tired before the female spawn."

Migration

"I think that most of my friends will move away. I think that they will go to college and move to where ever they went to college. I also think that my mom is going to stay in Wrangell. Most of the people in Wrangell are probably going to stay. I think that in the future more people are going to move to Wrangell."

"In ten years, Wrangell will have over 2000 people from all over the world. Right now there are 30 people from Mexico, 5 people from Brazil and 15 people from Russia, my dad told me. The island is going to be so crowded that they had to destroy the golf field and put houses and hotels there."

Employment

"In Wrangell there will be people that have farms and some work at Forest Service there will be Africans and just mainly more Americans and some Canadians. Jobs will be like working at J and W, McDonald's, fishermen, hunters, Forest Service, grocery stores, building like supply and toys, computers, axes, guns, they will have a full shop with guns, rangers, and hunting and fishing stuff, like deer calls and camp gear, bows and arrows. "

Entertainment

"an arcade at school"

"The Evergreen's playground might get even bigger! YES!!!"

"Golfing will be better because they will put more holes in the ground!"

Meeting the challenge of community growth

"Jobs will be kind of harder because of all the people, but they will still get lots and lots of money!"

"Baseball will be kind of harder because there will be lots and lots of kids on the teams."

Urban development

"The Stikine Inn is going to go out of business and they have to tear it down and put a McDonalds there instead. A spark went into a five gallon bucket full of gas and started a fire in the warehouse across from Bunes Bros. So they put a 5 star restaurant there instead of a warehouse."

"McDonalds or a nice Subway... a Wal-Mart, a skating rink, and here's a good one, a zoo.... A new school and a playground."

"bigger Bob's, bigger City Market, and most of all a Toys are Us and video and video game store. Out the road there will be more houses and roads and stuff like that that go past twelve mile to the other side of Wrangell island"

"All the dirt roads will be paved."

"More trees will be cut down."

Social services

"I think they will invent something that will help people walk better who have bad legs."

"I think they will find chairs that will help people get better when they have really bad diseases."

"New books"

"I think there will be another library in Wrangell when I grow up."

Health

"All the restaurants will have healthier foods so people will not get so round or sick."

Family and community

"The people will be nicer because the mayor will make rules and they will have people raise money for Wrangell's supply's and needs at different towns."

"Schools will be fabulous and so when people grow up and go to college they will be able to have a good education. So then their moms and dads will be proud!"

Other

"In the future of Wrangell it will be the same. But there will be a building called the Dragon Center. You will be able to learn about dragons! There will be dragon books, dragon movies for \$2.29 and way more stuff about dragons."

"More ice cream!"

Tourism

"Maybe people from everywhere around the world will come here to see the mountains. When I grow up will there be deer still? Will elk and wild horses be introduced?... For all we know Wrangell could have 100 people or a million! But what if a flood comes and we all have to move? Or a drought, and we have no water? What will we do if an avalanche happens?"

"There's the chances of some people from cruise ships to find out that they just can't stop thinking of this little town called Wrangell, so they move here."

Up the river is, well a river, that leads to the ocean that leads to the hot tubs. Twin Lakes, cabins, that lead to fishing, that leads to smoked salmon for dinner, that leads to fun! But what if all that changed? No more hot tubs, Twin lakes, or cabins that lead to fun?! The water could get polluted, or poisoned. Nobody would want to swim in that. No more salmon, or trout. That could lead to bears eating fish that are poisoned and, well, when people eat that bear, well, uh, you know the rest..."

"Or more people could get introduced to Wrangell. When the water isn't polluted. Then we'll have more people, more fish, and more happy hears. But no matter what happens to be in Wrangell, I have a feeling that nobody will ever forget it."

APPENDIX 6:

Highschoolers Response:

"A vision is a vivid, imaginative conception or anticipation: the act or power of anticipating that which will or may come to be"

Questions:

- 1: Imagine it is the year 2020. You see 3 wishes that have come true. What do you see?
- 2: Some things have not changed, and you are happy about that... These are the special things that you care about and make Wrangell what it is. What are those things?
- 3: What would you like adults in Wrangell to know about your vision?
- 4: Assuming you were in charge, what barriers might prevent you from achieving the vision you described?

Wishes that have come true

Logging again
Mills open (jobs)
Bradfield Canal Road is built (access/shipping/tourists)
More Tourism
Clubs for HS (hangout places)
Crispy Crème
Trails for Hiking
More 4Wheeler Trails
5,000 Population
Institute Property
More effective education, more teachers, more choice of classes
Replace baseball field with softball field
Recreation Center
Football team-throughout Southeast
College Credit opportunities
Paintball field
Football field and track
Clothing Stores

What do you like that has not changed?

Arcade
Salmon Derby
Stikine River
Shakes Island
4th of July
Covered area
Small enough to know everybody
Not a tourist trap
No 12 person rule

What are the things most important for youth?

Focus on tourism, education, logging
More sports and rec opportunities

Knowing how will we use what we learn in school (what is the relevance of class material in the real world?)

Fitness club

Challenges/Barriers

Some folks don't want change

Lack of motivation

Disagreement

Increase involvement/agreement

Publicity

Funding

Outside influences

Most important Priorities

Cannery- is running

Bradfield road is open

Logging is happening

Institute property is developed

Recreation center

Trails

Appendix 8: DAY 1 Summary

Forces/Influences of Change:

Fewer 18-30 yr olds- seeing out-migration of young people
internet- higher awareness
national policies
business models
demand for local products (local demand for outside things and outside demand)
competition –global market
opportunity/ developments of products/markets
grant \$ to help compete
collaboration- SE Conference, Mayor's
Dolly Parton imagination library (books for young children)
Fluctuating oil revenues
Thinking/acting of local leadership
Rising cost of fuel
High end interest (retirement/2nd home buyers)
Opportunity for state/fed grants going down
National/regional policies (effects manufacturing/exporting)
Demographics
Reluctance to shift with change because it changes the community and what people value
Risks inherent in adjusting to change (polarization, lack of encouragement to change, fear that change might impact pace of life
How to maintain infrastructure (school, healthcare...) – growing awareness that we need more population/volume for some things to be affordable
Technology- can't offer some services (surgery) transport is easier to move folks elsewhere
Educate and sell concepts/proposed change
Unfunded mandates (state/national) and insufficient funding
Size works against community (education)
Economic base- has shifted level/type- moving from resource extraction toward service economy
Climate change

Strengths and Opportunities:

High quality of life (low crime, basics)
Good networks
Climate- just right
Community/Natural ("the real Alaska")
People know and look out for each other
Size
Casual, friendly
Ability to support each other
Supports community events (4th of July)
Volunteerism
Nolan Center
Slower, more personable way of life

Spectacular natural beauty
Lots of outdoor adventure opportunities
Supports- wellness, adventure, health-everyone is connected and supported
Native culture is vibrant and shared with others
Values students- lobbies in Juneau/Washington DC
Students are encouraged in community
Abundance of natural resources
People have passion about Wrangell
People who are here really want to be here
All of SE is the neighborhood (students ride ferries, homestays in other communities)
People are of character- friendly, caring, respectful, interested in others
People are important- people take time for people
Strong sense of place "genuineness"
People are invested in the community
Value families- core value
Seniors, children
Cute, unique houses- interesting history
Asset building- volunteers work with youth.

What is quality of life?

Happiness
Contentment
Comfort
Safety
Identity/uniqueness
Health
Spiritual
Joy
Relaxation

Appendix 9: DAY 2 Summary

Day 2

Unpacking the goals/Identifying Projects

Stable Economy

Jobs for everyone

Sustainable/long term/stable

Year round jobs with family wage, with benefits

Diversify opportunities/jobs

Adopt a town/education/school age penpals

Attract 2nd home seekers/retirees

Entrepreneurship program/incubator

Strategies/Projects

Lifetime learning center/institute

Medical/healthcare campus (explore increased use of internet)

Assess infrastructure needs as a means of attracting business (and info stream)

Assess competitiveness (research jobs that could be attracted)

Improve/expand water supply

Political strategy- improve

City businesses practices to maintain tax level and provide services (monitor market data)

Market affordability of housing

Bring in government jobs

Best Possible Affordable Infrastructure

(Fiber optics/bandwidth/technology/cutting edge)

Projects/strategies

Establish a computer lab with lifelong learning center

Hospital (xray transmission)

Tech training for youth and adults/ education SE Hub for computer technology

Assessment of tech needs

Invited UAS-Sitka folks to come explain what is available on line

Disseminate info on what is available

Acquire surplus government equipment

Work with telecom industry to explore what is available/possible

Identify new jobs associated with projects

Sustainable/Stable Health Care Campus Facility

One stop shopping- complete, centralized for healthcare

Identify funding sources/mechanisms and explore differences

Obtain property

Explore and Include Dentist office and pharmacy

Explore mortuary/funeral home services

Assess need in community
Explore plans/possibilities for existing hospital
Educate community re: how healthcare is changing- conversation about what is happening and why
Develop one stop shopping as a model for state of AK
Explore what is critical mass needed to support various services
Increase ferry to/from POW
ID policy constraints

Internationally Renowned as a Lifelong Learning and Place Where History Comes Alive

Rename MtDewey Trail-John Muir Trail
Market to "John Muir" Visitors
Create an attraction related to Muir
Pursue and market community as a campus, develop historic sites, purchase sites
Incorporate Institute property projects
Re-establish totems
Establish an arts and humanities (history?) council
Build housing (cottages) for seniors
Include classrooms for teaching arts, education programs
Explore subsidized and non-subsidized senior housing

MEMORANDUM

**TO: HONORABLE MAYOR AND MEMBERS OF THE ASSEMBLY
CITY AND BOROUGH OF WRANGELL**

FROM: CAROL RUSHMORE, ECONOMIC DEVELOPMENT DIRECTOR

SUBJECT: SASS: Southeast Alaska Sustainable Strategy

DATE: October 14, 2021

The Southeast Alaska Sustainable Strategy (SASS) program is a program of the US Department of Agriculture initiated to help support a diverse economy, enhance community resilience and conserve natural resources. USD hopes to provide support to Southeast Alaska by investing \$25 million federal dollars for short term investments in a sustainable way. This solicitation is to identify investment opportunities – short term and long term. USDA agencies including the US Forest Service, Rural Development and Natural Resource Conservation Service are strategizing to obtain investment ideas, seek out short and long term opportunities and identify administrative barriers that impact federal investments. The website for information and project suggestions can be found at:

<https://www.fs.usda.gov/detail/r10/landmanagement/resourcemanagement/?cid=FSEPRD950023>

Staff has been meeting with and working with the USFS Wrangell Ranger District Ranger Clint Kolarich and Recreation Director Tory Houser, as well as Wrangell Cooperative Association Staff. A joint list is being compiled such that both organizations can support each others projects. A draft list of local Investment Strategies is below. Borough staff are providing additional detail for these projects and will submit Borough project to the USFS. All projects must show how they will benefit and sustain Southeast Alaska in order to be successful.

Local strategy—Keys

- Show how this project will positively affect the local economy
- Include many stakeholders and partners
- Long Term and short-term shovel ready projects
- See below the types of investments sought

Timeline:

Deadline for submittals is October 18, 2021. Committee of US Department of Agriculture representative will review investment ideas and try to get grant funds out this fall.

Proposal Strategy—Put in as many projects as possible with a solid rationale for each project. How will it benefit Southeast Alaska, the community, and provide sustainability.

Barriers

Matching funds

Administrative challenges setting up agreements between partners and landowners

Projects must be shovel ready and it is hard and expensive to get to this point

If funds come as reimbursable, then partners may not have the money to do the work while waiting for reimbursement

USFS over analyzing environmental issues during the NEPA process

JOINT Projects List: These are not in priority order and are not separated by Borough or WCA project. Additional projects can be included.

- Sidewalks in town.
- Daycare facility—new building.
- Industrial composter at Community Garden – Investment already started and could be leveraged—reduces waste footprint in Wrangell and saves on shipping
- Cultural Revitalization Project
 - Totems in totem park repairs
 - Shake Island Pole
 - Shakes Graves killer Whales
 - Heritage Graveyard—fence
 - Memorial gazebo at Institute Property—Petroglyph of different tribes whose children came there
 - Sharing Our Knowledge Conference – Culture Bearer and Language, Heritage program
 - Cultural signs with Tlingit names for streets
- Thinning areas for subsistence—berry and other subsistence
- Special Forest Products – for commercial use
- Municipal Water system- Water plant, water main replacement,
- Alpine trails—more trails to access alpine areas
- Improve existing trails – Rainbow Falls/SMB Overlook/North country Trail; Kunk Lake; Mt. Dewey; Salamander Ridge Trail
- Anan master Plan –research project—affects carrying capacity and tourism at Anan
- New cabin on the road system
- Mt. Dewey Extension and link to Petroglyph Beach
- MV Chugach Building for Cover, Access and interpretive signage
- Waterfront Master Plan –
 - Rock fill to expand area of shipyard, net building and viewing area

- Interpretive signs and public walkway
 - Public restrooms
 - Pocket park
- Assistance with Match for existing project grant application
 - Fed Highways projects
 - Federal Grants
 - Facilities
- Food security— WCA smokehouse and community garden and subsistence locations
- Support Kelp and Oyster farm development
- Americorps housing—any housing for summer workers
- Barge Ramp replacement—economic necessity - where all goods and supplies come through
- Wayfinding interpretive signage throughout Borough
- Pats Lake Recreation Master Plan
- Road Connection Pats Road to Spur Road – safety, tourism, recreation
- Wrangell Infrastructure Projects- sewer plant improvements and forced main upgrades for economic growth
- Repurpose old Hospital
- Pool renovations

The Economic Development Committee will be reviewing Borough projects at their meeting on October 13, 2021 and can offer additional project ideas.

Investments - Infrastructure

- Access (docks, trails, roads, bridges)
- Public Health (water, wastewater, medical facilities)
- Technology (broadband, cellular)
- Renewable Energy (hydro, biomass)
- Recreation Sites (cabins, visitor centers and services)

Investments – Natural Resources

- Subsistence
- Mariculture
- Fisheries
- Watershed, Fish, and Wildlife Restoration
- Young-growth Forest Management
- Agriculture

Investments - Capacity

- Workforce Development
- Youth Engagement
- Business Development
- Tourism Development
- Artisan Products

Tribal and Indigenous Interests

- Wild/Cultural Traditional Foods
- Food Security
- Traditional Technical Knowledge
- Cultural Use of Trees
- Workforce Development
- Arts and Culture

Economic Development Committee

DRAFT 2022-2024 Work Plan

Purpose

The purpose of the Wrangell EDC is to act as a sounding board for and make recommendations to the Borough Assembly on development proposals, grant ideas, project proposals and other action items.

Mission

The EDC will work to create a healthy, diversified economy with a stable tax base that supports good streets, public facilities and infrastructure, and will preserve and capitalize on its natural beauty, history and cultural diversity. New industries are welcomed that create a diverse economic base while existing industries shall be supported to remain strong and viable. We support small businesses development.

Goals

1. ***Encourage Business Development in order to Diversify the economy*** so that Wrangell is not dependent on a single employer or industry
2. Support and promote ***infrastructure development*** that enables economic growth.
3. Support our ***education*** system and opportunities.
4. Maintain communication with existing businesses and community.
5. Support increased transportation access to Wrangell

Areas of Focus for 2022-2024

- Workforce Development Issues: Housing; Job vacancies
- Consideration of Carbon Off sets program
- Wrangell Institute Development and Subdivision: Federal cultural resource investigation and permitting for Section 106 Compliance Historical and Cultural Resources
- Participate in USFS issues – Great American Outdoor Act, SASS,
- Identify transportation needs, issues and address long term access
- Borough Land Entitlement Selection: Finalize zoning in cooperation with Planning and Zoning Commission and begin survey of priority areas for potential opportunities